List of Recommendations

I. General Recommendations for Strengthening Shared Governance

- 1. Regularly update bylaws to align with Regent laws and policies
- 2. Establish college-level faculty governance bodies
- 3. Address faculty workload to foster greater participation
- 4. Strengthen communication and transparency: administration, shared governance bodies, and members of faculty
- 5. Include instructional, research, and clinical (IRC) faculty in governance
- 6. Engage with staff on governance and bylaws work

II. School, College, and Library Recommendations

Business School

- 1. Clarify the distinction between bylaws and the faculty handbook
- 2. Strengthen college-level faculty governance structures and practices
- 3. Enhance transparency and communication about policy changes
- 4. Formalize the budget committee in bylaws

School of Education & Human Development (SEHD)

- 1. Strengthen shared governance structure and practices
- 2. Revise bylaws to support further alignment with Regent policy

College of Engineering, Design and Computing (CEDC)

- 1. Revise bylaws to align with faculty rights and responsibilities
- 2. Encourage faculty engagement and leadership in governance structures

College of Arts & Media (CAM)

- 1. Implement revised bylaws
- 2. Clarify governance roles and processes
- 3. Increase transparency and improve communication
- 4. Address concerns about power dynamics and improve support for IRC faculty
- 5. Revise search guidelines to ensure a strong faculty voice

College of Liberal Arts and Sciences (CLAS)

- 1. Clarify governance roles and responsibilities
- 2. Enhance communication across governance levels
- 3. Strengthen IRC faculty representation
- 4. Implement term limits for key shared governance leadership positions
- 5. Improve training and orientation for new governance members

School of Public Affairs (SPA)

- 1. Establish a faculty-only time for governance discussions and independent faculty deliberation
- 2. Develop a regular bylaws review process

College of Architecture and Planning (CAP)

- 1. Continue strengthening faculty governance structures
- 2. Finalize bylaws revision
- 3. Finalize and approve Department of Architecture bylaws
- 4. Improve college communication

Auraria Library

- 1. Strengthen bylaws
- 2. Improve library communication
- 3. Ensure faculty participation in the hiring of associate directors and department heads and include faculty shared governance in their orientation
- 4. Expand collaboration with CU Denver's Human Resources Department and the Office of Faculty Affairs on faculty hiring processes
- 5. Complete the library faculty shared governance study

III. Recommendations for the Faculty Assembly

- 1. Support faculty shared governance at colleges
- 2. Improve communication between Faculty Assembly and college-level faculty
- 3. Model good shared governance practices

IV. Recommendations for the Office of the Provost

- 1. Prepare guidance for college bylaws
- 2. Institutionalize regular bylaw-review processes
- 3. Convene faculty council meetings
- 4. Issue periodic updates on faculty shared governance recommendations
- 5. Conduct faculty shared governance survey in Spring 2027
- 6. Model good shared governance practices